

1. I believe we need to make clear at a city level that any victim of a crime can report that crime without fear of immigration consequences, regardless of what is decided at state or federal level. I believe we currently have a situation in which there is MORE crime, particularly violent crime being committed against immigrants because we have so many going unreported. Furthermore, we need to directly address the challenges that immigration brings in a way that is consistent with our values. We ought to continue to ensure that translation services are available, and also foster other integration aides such as English classes. An isolated community of immigrants is not a benefit to anyone.
  - a. I think this term “sanctuary city” is a loose and ineffective phrase that is used primarily to create division in our community. We should focus on concrete, clearly defined challenges with common sense solutions. I certainly do not support unfunded commandeering of local police to perform the duties of the federal government.
  - b. I completely agree with the SJC decision that local police are not immigration agents.
  - c. Yes.
2. Development is not only residential. We need to focus on bolstering commercial enterprises in Malden in order to improve our tax revenue and bring new customers for existing businesses, without the added expenses that more residents brings.
  - a. I propose requiring 15% of new housing is affordable, and that we make sure it is integrated throughout all of our neighborhoods in the city.
  - b. Our city building inspectors need to be provided with the necessary resources to get through their work.
  - c. Massachusetts has very strong tenant protection laws, and if any resident feels that they are at risk, the city should help guide them. I certainly will do this as a constituent service for anyone in my ward.
  - d. Noncompliance with ordinances and state law already have ramifications. I am unsure if the question is asking whether I propose additional regulation, or is suggesting enforcement is an issue. I am open to hearing further from the issues committee on this concern.
  - e. I fully support our working men and women, and I support organized labor. Unions helped build the middle class in this country, and we all benefit from the hard fought advances they achieved. I believe union labor should be used on publicly funded construction projects without exception.
3. My understanding is that the city council approves the budget, and that the school committee administers it. I will listen to the school committee and work with my colleagues on the city council to fund the school system properly.
4. Infrastructure:

- a. This endeavor should be one of our top priorities. Streets and sidewalks are certainly important, but they cannot over shadow safe drinking water.
- b. I do not support the contract with JRM and will look for ways to either improve our terms or prepare for another provider at the first opportunity.
- c. As mentioned, lead pipes. I have heard from voters that there are concerns over fire hydrant supply pressure, which is another challenge concerning underground water distribution. Also the condition of many roads is unacceptable, especially main roads such as Lebanon St., Sylvan St., and Broadway. There are some additional roads that have been neglected in my own ward, including Olive Ave. / Olive Ave. Ext., Nichols Rd, and Beachview Ave.

#### 5. Unions

- a. Yes.
- b. Never, ever, no.
- c. I believe bringing good, primary employers to Malden will create even more jobs to provide services. Encouraging commercial development is one of my main priorities. A good mix of businesses (intellectual property, real goods) that sell to a broad market (aka, not just services and local retail) would be ideal. These would create a net positive cash flow by collecting revenue outside of the city while paying salaries in the city. I also believe that developing business in areas outside of the CBD will mean jobs more attractive to local residents rather than commuters using the MBTA. The east side of the city, Wards Six, Seven, and Eight, are incredibly attractive for this kind of investment.

#### 6. Health and Safety

- a. This is an area that I have not fully explored. It is absolutely crucial, but I have thought of this as a state and national concern. I am open to hearing ideas on how we can take local direct action.
- b. We have to balance concerns from all of our residents. This business is coming to Malden, and we must zone it. But we must also listen to the concerns of residents. I do not have any personal objections at all to this new business and am excited at the additional revenue it will provide. However, my job would be to put aside my own personal opinion and represent my constituents. Therefore, I do support common sense zoning. I would suggest Highway Business and Central Business District zones, with setbacks from schools and churches of 250 to 500 feet. I'd also suggest looking at 50 to 100 feet setback from residences.
- c. There are few more terrifying situations than to fear someone within your own home. I would take direct action as part of constituent services to immediately provide a safe place for anyone who is in fear, even before police are called. We would endeavor to let every

one in our community know there is help. We can build a safety net in our community that can help prevent terrible tragedies.

- d. Yes. I have great respect for our officers. I would certainly support them in any way, including training that keeps both civilians and officers safe.
- e. I have become familiar with a nonprofit in our community, Malden Overcoming Addiction. There are folks in that group who are a tremendous wealth of wisdom and guidance for our community, and I would invite them to advise the council on measures we might have not yet considered.